

# Donald F. Kettl

## ADDRESS:

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Professor  
School of Public Policy  
University of Maryland  
2101G Van Munching Hall  
College Park, MD 20742

Phone: 301.405.6356  
Fax: 301.403.4675  
e-mail: [kettl@umd.edu](mailto:kettl@umd.edu)

## EDUCATION:

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Ph.D., Yale University, 1978, in political science  
M.Phil., Yale University, 1976, in political science  
M.A., Yale University, 1976, in political science  
B.A., Yale College, 1974, Scholar of the House, summa cum laude

## ACADEMIC APPOINTMENTS:

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- 2018 ---- : Professor, Lyndon B. Johnson School of Public Affairs, University of Texas at Austin
- 2009-2018: Professor, School of Public Policy, University of Maryland
- 2009-2014: Dean, School of Public Policy, University of Maryland
- 2016-present: Nonresident Senior Fellow, Partnership for Public Service
- 2014-present: Nonresident Senior Fellow, The Volcker Alliance
- 1994-present: Nonresident Senior Fellow, The Brookings Institution
- 2007-2009: Robert A. Fox Leadership Professor and Professor of Political Science, University of Pennsylvania
- 2004-2007: Stanley I. Sheerr Endowed Term Professor and Professor of Political Science, University of Pennsylvania
- 1990-2004: Professor, Department of Political Science and Robert M. La Follette School of Public Affairs, University of Wisconsin-Madison
- 1989-90: Associate Professor of Political Science and Senior Fellow in the Vanderbilt Institute for Public Policy Studies, Vanderbilt University
- 1985-89: Associate Professor of Government and Foreign Affairs, University of Virginia

- 1979-1985: Assistant Professor of Government and Foreign Affairs, University of Virginia
- 1978-79: Assistant Professor of Political Science, Columbia University

**ADMINISTRATIVE AND PUBLIC SERVICE POSITIONS:**

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- 2016-17 Senior Advisor for Departmental Transformation, U.S. Department of Veterans Affairs
- 2009-2014 Dean, School of Public Policy, University of Maryland
- 2011-12 Chair, Search and Screening Committee, Dean of Journalism, University of Maryland
- 2010 Chair, Presidential Search and Screening Committee, University of Maryland
- 2005-2008 Director, Fels Institute of Government, University of Pennsylvania
- 2003-2005 Academic Coordinator, Government Performance Project, sponsored by the Pew Charitable Trusts
- 2002-2005 Executive Director, Project on Federalism and Homeland Security, The Century Foundation
- 2002-03 Member, U.S. Office of Management and Budget, Performance Measurement Advisory Committee (to advise the OMB director on strategies for integrating performance measures into budgetary policies)
- 2001-2002 Chair, National Academy of Public Administration, Panel on Environmental Protection Agency: New Source Review (to make recommendations on revising national clean-air standards, created by action of U.S. Congress)
- 1999-2000 Chair, Wisconsin Governor's Blue-Ribbon Commission on State-Local Partnerships for the 21<sup>st</sup> Century
- 1998-2001 Director, Meriter Health Services and Meriter Hospital Boards (Madison, WI)
- 1996-1999 Director, La Follette Institute of Public Affairs, University of Wisconsin-Madison
- 1996-97 Chair, Wisconsin Governor's Blue-Ribbon Commission, Campaign Finance Reform
- 1992-94 Associate Director, La Follette Institute, University of Wisconsin-Madison
- 1997-99 Director, Center for Public Management, The Brookings Institution
- 1986-88;  
1981-84 Director, Graduate Program in Public Administration, University of Virginia

## **BOOKS AND MONOGRAPHS:**

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*The Future of Governance* (under contract: Cambridge, UK: Polity).

*The Roots of Polarization: Federalism and the Pathologies of American Politics* (Princeton: Princeton University Press, under contract).

*Can Governments Earn Our Trust?* (Cambridge, UK: Polity, 2017).

*Little Bites of Big Data for Public Policy* (Washington: CQ/SAGE, 2017).

*The Politics of the Administrative Process*, 7th edition (Washington: Congressional Quarterly Press, 2017).

*Escaping Jurassic Government: How to Recover America's Lost Commitment to Competence* (Washington: Brookings Institution Press, 2016).

- Co-winner, 2016 book of the year, Section on Public Administration Research, American Society for Public Administration

*The Transformation of Governance: Public Administration for the 21<sup>st</sup> Century* (Baltimore: Johns Hopkins University Press, 2002). Updated edition, 2015.

- Co-winner of the National Academy of Public Administration's 2003 Louis Brownlow Book Award for the best book in public administration.

*System under Stress: Homeland Security and American Politics* (Washington: Congressional Quarterly Press, 2004). Second edition, 2007. Third edition, 2014.

- Co-winner of the National Academy of Public Administration's 2005 Louis Brownlow Book Award for the best book in public administration.

*Unlocking the Power of Networks: Keys to High-Performance Government*, ed. with Stephen Goldsmith (Washington: Brookings Institution Press, 2009).

*The Next Government of the United States: Why Our Institutions Fail Us and How to Fix Them* (New York: Norton, 2009).

- Japanese edition published, 2011.

*On Risk and Disaster: Lessons from Hurricane Katrina*, ed., with Ronald J. Daniels and Howard Kunreuther (Philadelphia: University of Pennsylvania Press, 2006).

- Japanese edition (2008).

*The Global Public Management Revolution*, 2<sup>nd</sup> ed (Washington: Brookings Institution, 2005).

- First edition, 2000.
- Arabic edition published 2003.
- Chinese edition published, 2003.

- Macdeonian edition, 2009.

*The Department of Homeland Security's First Year: A Report Card* (New York: Century Foundation/ Brookings Institution Press, 2004), edited with introduction.

*Team Bush: Leadership Lessons from the Bush White House* (Chicago: McGraw-Hill, 2003).

- Japanese edition published 2003.
- Chinese edition published 2004.
- Indonesian edition 2004.

*Deficit Politics: The Search for Balance in American Political Life*, 2<sup>nd</sup> ed. (New York: Longman, 2002).

- *Deficit Politics: Public Budgeting in Institutional and Historical Context* (New York: Macmillan, 1992).

*Environmental Governance: A Report on the Next Generation of Environmental Policy*, edited with Introduction and Conclusion (Washington: Brookings Institution, 2002).

*Reinventing Government: A Fifth-Year Report Card* (Washington, DC: Brookings Institution, 1998).

*Civil Service Reform: Building a Government that Works*, with Patricia W. Ingraham, Ronald P. Sanders, and Constance Horner (Washington, DC: Brookings Institution, 1996).

*The State of Public Management*, ed. with H. Brinton Milward (Baltimore: Johns Hopkins University Press, 1996).

*Cutting Government*, with John J. DiIulio, Jr. (Washington, DC: Brookings Institution, 1995).

*Fine Print: The Contract with America, Devolution, and the Administrative Realities of American Federalism*, with John J. DiIulio, Jr. (Washington, DC: Brookings Institution, 1995).

*Inside the Reinvention Machine: Appraising Governmental Reform*, ed. with John J. DiIulio, Jr. (Washington, DC: Brookings Institution, 1995).

*Reinventing Government? Appraising the National Performance Review* (Washington, DC: Brookings Institution, 1994).

*Improving Government Performance: An Owner's Manual*, with John J. DiIulio, Jr., and Gerald Garvey (Washington, DC: Brookings Institution, 1993).

*Sharing Power: Public Governance and Private Markets* (Washington, DC: Brookings Institution, 1993).

--Chinese edition published 2009.

*Agenda for Excellence: Public Service in America*, ed. with Patricia W. Ingraham (Chatham, NJ: Chatham House, 1992).

*Government By Proxy: (Mis?)Managing Federal Programs* (Washington, DC: Congressional Quarterly Press, 1988).

*Leadership at the Fed* (New Haven: Yale University Press, 1986).

*The Regulation of American Federalism* (Baton Rouge, LA: Louisiana State University Press, 1983).  
paperback edition with new epilogue (Baltimore: Johns Hopkins University Press, 1987).

*Managing Community Development in the New Federalism* (New York: Praeger, 1980).

## **BOOK CHAPTERS AND SCHOLARLY ARTICLES:**

---

“Earning Trust in Government,” *Journal of Public Affairs Education* (forthcoming, 2018).

“The Clumsy War Against the ‘Administrative State,’” *Public Administration Review* 77:5 (2017), 639-640.

“Making Data Speak: Lessons for Using Numbers for Solving Public Policy Puzzles,” *Governance* 29:4 (October 2016), pp. 573-79.

“Is Public Management Missing the Big Questions?” *Governance* 29:3 (August 2016), pp. 328-30.

“Public Service,” in Stephen Schechter, Thomas S. Vontz, Thomas A. Birkland, Mark A. Graber, and John J. Patrick, eds., *American Governance*, vol. 4 (Farmington Hills, MI: Macmillan Reference, 2016), pp. 219-21.

“Syncing the Tools and Missions of Government: Rethinking the Roots of Decay,” *Asia Pacific Journal of Public Administration* 37:4 (2015), pp. 247-52.

“The Merit System in Crisis,” *Governance: An International Journal of Policy, Administration, and Institutions*, 28:4 (October 2015), pp. 421-24.

“The Job of Government: Interweaving Public Functions and Private Hands,” *Public Administration Review* 75:2 (March/April 2015), pp. 219-29.

“Water Flowing Uphill: National Implications of State Civil Service Movements,” *Public Administration Review* 75:2 (March/April 2015), pp. 190-91.

“From Intergovernmental to Intersectoral,” *Public Administration Evolving: From Foundations to the Future*, Mary Guy and Norma Riccucci, eds. (New York: Routledge, 2015), pp. 18-36.

“Governing in an Age of Transformation,” *Handbook of Public Administration*, 3<sup>rd</sup> ed., James L. Perry and Robert K. Christensen, eds. (San Francisco: Jossey-Bass, 2015), pp. 5-22.

“Federalism: Battles on the Front Lines of American Public Policy,” in Samuel Kernell and Steven S. Smith, eds., *Principles and Practice of American Politics*, 2<sup>nd</sup> ed. (Washington, DC: Congressional Quarterly Press, 2003), pp. 102-117.

--3<sup>rd</sup> ed. (2007)

--4<sup>th</sup> ed. (2010)

--5<sup>th</sup> ed. (2013)

--6<sup>th</sup> ed. (2015)

“Beyond New Public Management: Will Governments Let Citizens and Communities Determine Policy Choices and Service Mixes,” in Evert A. Lindquist, Sam Vincent, and John Wanna, eds., *Putting Citizens First: Engagement in Policy and Service Delivery for the 21<sup>st</sup> Century* (Canberra: Australian National University, 2013), pp. 39-48.

“Governance, Contract Management, and Public Management,” in Stephen P. Osborne, ed., *The New Public Governance? Emerging Perspectives on the Theory and Practice of Public Governance* (London: Routledge, 2010), pp. 239-254.

“Administrative Accountability and the Rule of Law,” *PS: Political Science and Politics* 42 (January 2009), pp. 11-17.

“Bureaucracy,” in Peter H. Schuck and James Q. Wilson, eds., *Understanding America: The Anatomy of an Exceptional Nation* (New York: Public Affairs, 2008), pp. 27-60.

“Paradoxes of Management Reform,” *The Public Manager* 36 (Winter 2007-2008), pp. 11-13.

“Managing Boundaries in American Administration: The Collaboration Imperative,” *Public Administration Review* 66 (December 2006), pp. 10-19.

“Modernising Government: The Way Forward,” *International Review of Administrative Sciences* 72 (September 2006), pp. 313 - 317.

--Hungarian version published 2009.

“The Material Background,” in Howard McCurdy and David Rosenbloom, eds., *Revisiting Dwight Waldo’s Administrative State: Constancy and Change in Public Administration’s Political Theory* (Washington: Georgetown University Press, 2006), pp. 15-34.

“Public Bureaucracy,” in R. A. W. Rhodes, Sarah Binder and Bert Rockman, eds., *Oxford Handbook of Political Institutions* (Oxford University Press, 2006).

“Reinventing the U.S. Government,” in Joel D. Aberbach and Mark A. Peterson, eds., *Institutions of American Democracy: The Executive Branch* (New York: Oxford University Press, 2006).

- Book is the winner of 2006 Richard E. Neustadt Award for the Best Reference Book on the Presidency published in 2005, conferred by the Presidency Research Group of the American Political Science Association

“Is the Worst Yet to Come?” *Annals of the American Academy of Political and Social Sciences* 604 (March 2006), pp. 273-87.

“The Katrina Breakdown,” with Jonathan Walters, in Ronald J. Daniels, Donald F. Kettl, and Howard Kunreuther, eds., *On Risk and Disaster: Lessons from Hurricane Katrina* (Philadelphia: University of Pennsylvania Press, 2006), pp. 255-61.

--reprinted in Allan Cigler and Burdett Loomis, *American Politics: Classic and Contemporary Readings* (Boston: Houghton, Mifflin, forthcoming 2007).

“Foreword,” in Aaron Wildavsky and Naomi Caiden, *The New Politics of the Budgetary Process* (New York: Pearson Longman, 2004), pp. xix-xvii.

“Environmental Policy: The Next Generation,” *Renewable Resource Journal* 21 (Autumn 2003), pp. 6-10.

“Contingent Coordination: Practical and Theoretical Problems for Homeland Security,” *American Review of Public Administration* 33 (September 2003), pp. 253-77.

--reprinted in Arjen Boin, ed., *Crisis Management* (London: SAGE Publications, 2008).

“Reviving New Source Review,” with Suellen Terrill Keiner, *The Environmental Forum* 3 (May/June 2003), pp. 20-35.

“Assessing Public Management Reform in an International Context,” with Lawrence R. Jones, *International Public Management Journal* 4 (2003), pp. 1-19.

--reprinted as “Strategy for Public Management Reform,” in Lawrence R. Jones and Kuno Schedler, eds., *International Perspectives on the New Public Management* (Elsevier/Oxford Press, 2003).

“Putting Performance Management to Work in the Federal Government,” in Mark Abramson, ed., *Memos to the President* (Lanham, MD: Rowman and Littlefield, 2002) pp. 125-33.

“Managing Indirect Government,” in Lester M. Salamon, ed., *The Tools of Government: A Public Management Handbook for the Era of Third-Party Government* (New York: Oxford University Press, 2002), pp. 490-510.

“Foreword,” in Cary Coglianese and Jennifer Nash, *Regulating from the Inside: Can Environmental Management Systems Achieve Policy Goals?* (Washington: Resources for the Future, 2001), pp. vvi-ix.

“The Transformation of Governance and Public Affairs Education,” *Journal of Public Affairs Education* (July 2001), pp. 213-18.

“The Transformation of Governance: Globalization, Devolution, and the Role of Government,” *Public Administration Review*, vol. 60 (November/December 2000), pp. 488-97.

--selected as one of the 75 most influential articles in the journal’s first 75 years of publication

“Public Administration at the Millennium: The State of the Field,” *Journal of Public Administration Research and Theory*, vol. 10 (January 2000), pp. 7-34.

“Presidential Management of the Economy,” in James Pfiffner and Roger H. Davidson, eds., *Understanding the Presidency* (New York: Longman, 2000), pp. 357-71.

“The Three Faces of Reinvention,” in Robert D. Reischauer and Henry J. Aaron, eds., *Setting National Priorities: The 2000 Election and Beyond* (Washington: Brookings Institution, 1999), pp. 421-47.

“A Revolucao Global: Reforma de Administracao do setor Publico,” in Luiz Carlos Bresser Pereira, Peter Spink, *Reforma do Estado e Admnistracao Publica General* (Rio de Janeiro: Editora Fundacao Getulio Vargas, 1998), pp. 75-121.

“The Global Revolution in Public Management: Driving Themes, Missing Links,” *Journal of Policy Analysis and Management*, vol. 16 (Summer 1997), pp. 446-62.

--reprinted in B. Guy Peters and Jon Pierre, eds., *Public Administration*, vol. 1: Fundamental Issues in Public Administration (London: Sage, 2015), pp. 245-64.

“Governing at the Millennium,” in James L. Perry, ed., *Handbook of Public Administration* (San Francisco: Jossey-Bass, 1996), pp. 5-18.

“Introduction,” in Donald F. Kettl and H. Brinton Milward, *The State of Public Management* (Baltimore: Johns Hopkins University Press, 1996), pp. 1-12.

“The Three Faces of Management Reform,” in Glyn Davis and Patrick Weller, eds., *New Ideas, Better Government* (Brisbane, Australia: Allen and Unwin, 1996), pp. 245-62..

“Managing Performance When There Is No Bottom Line,” in Jonathan Boston, ed., *The State Under Contract* (Wellington, New Zealand: Bridget Williams Books, 1995), pp. 160-76.

“Building Lasting Reform: Enduring Questions, Missing Answers,” in Donald F. Kettl and John J. DiIulio, Jr., *Inside the Reinvention Machine: Appraising Governmental Reform* (Washington, D.C.: Brookings Institution, 1995), pp. 9-83.

“Appraising the NPR,” *The Public Manager*, vol. 23 (Fall 1994), pp. 3-8.

“Administrative Principles,” with John J. DiIulio, Jr., and Richard Nathan, in John J. DiIulio, Jr., and Richard P. Nathan, eds., *Making Health Reform Work: The View from the States* (Washington, D.C.: Brookings Institution, 1994), pp. 12-39.

“An Ounce of Implementation Needs a Pound of Policy Foresight,” with John J. DiIulio, Jr., and Gerald Garvey, in John J. DiIulio, Jr., and Richard P. Nathan, eds., *Making Health Reform Work: The View from the States* (Washington, D.C.: Brookings Institution, 1994), pp. 134-42.

“Managing on the Frontiers of Knowledge: The Learning Organization,” in *New Paradigms for Government: Issues for the Changing Public Service*, ed. Patricia W. Ingraham and Barbara Romzek (San Francisco: Jossey-Bass Publishers, 1994), pp. 19-40.

“Beyond the Rhetoric of Reinvention: Driving Themes of the Clinton Administration's Management Reforms,” *Governance* 7 (July 1994), pp. 307-14.



“What Will the New Governance Mean for the Federal Government?” with DeWitt John, Barbara Dyer, and W. Robert Lovan, *Public Administration Review* 54 (March/April 1994), pp. 170-75.

“Deregulating at the Boundaries of Government: Would It Help?” in *Deregulating the Public Service: Can Government Be Improved*, ed. John J. DiIulio, Jr. (Washington, D.C.: Brookings Institution, 1994), pp. 175-97.

“Privatization and the Public Service,” in *Revitalizing the State and Local Public Service: A Foundation*, ed. Frank J. Thompson (San Francisco: Jossey-Bass Publishers, 1993), pp. 246-75.

“Searching for Clues about Public Management: Slicing the Onion Different Ways,” in *Public Management Theory*, ed. Barry Bozeman (San Francisco: Jossey-Bass Publishers, 1993), pp. 55-68.

“Public Administration: The State of the Discipline,” in *The State of the Discipline*, ed. Ada Finifter (Washington: American Political Science Association, 1993).

“Micromanagement: Congressional Control and Bureaucratic Risk,” in Patricia W. Ingraham and Donald F. Kettl, eds., *Issues for the American Public Service* (Chatham, NJ: Chatham House, 1992).

“The Savings-and-Loan Bailout: The Mismatch Between the Headlines and the Issues,” *PS: Political Science and Politics* 24 (September 1991), pp. 441-47.

“Accountability Issues of the Resolution Trust Corporation,” *Housing Policy Debate* 2:1 (1991), pp. 93-114.

“Privatization: Implications for the Public Work Force,” in Carolyn Ban and Norma M. Riccucci, eds., *Public Personnel Management: Current Concerns—Future Challenges* (New York: Longman, 1991), pp. 254-64.

- second edition 1997.

“Presidential Management of the Economy,” in James P. Pfiffner, ed., *The Managerial Presidency* (Pacific Grove, CA.: Brooks/Cole, 1991), pp. 238-49.

“The Perils—and Prospects—of Public Administration,” *Public Administration Review* 50 (July/August 1990): 411-9.

- winner of Marshall E. Dimock Award, for best lead article in *Public Administration Review*, 1990
- reprinted in David H. Rosenbloom, Deborah D. Goldman, and Patricia W. Ingraham, eds., *Contemporary Public Administration* (New York: McGraw-Hill, 1994), pp. 39-53.

“Trends and Traditions in the Budgetary Process,” *Public Administration Review* 49 (May/June 1989): 231-39.

“The Image of the Public Service in the Media,” in *Rebuilding the Public Service: Task Force Reports to the National Commission on the Public Service* [Volcker Commission], (Washington, D.C.: National Commission on the Public Service, 1989), pp. 43-60.

- reprinted in *Journal of Public Communication* 12 (1989): 23-30.

- reprinted in *Leadership for America: Rebuilding the Public Service* (Lexington, Mass.: Lexington Books, 1990), pp. 95-112.

“Government by Proxy and the Public Service,” *International Review of Administrative Sciences* 54 (December 1988): 501-16.

“Performance and Accountability: The Challenge of Government by Proxy for Public Administration,” *American Review of Public Administration* 18 (March 1988): 9-28.

“Marriner Eccles: Entrepreneurial Leadership in the Federal Reserve,” in Jameson W. Doig and Erwin C. Hargrove, eds., *Leadership and Innovation: A Biographical Perspective on Entrepreneurs in Government* (Baltimore: Johns Hopkins University Press, 1987), pp. 318-42.

“The Economic Education of Lyndon Johnson: Guns, Butter, and Taxes,” in Robert A. Divine, ed., *The Johnson Years, Volume Two: Vietnam, the Environment, and Science* (Lawrence: University Press of Kansas, 1987), pp. 54-78.

“Managing the Burdens of Modern Government,” in Beth Walter Honadle and Arnold M. Howitt, eds., *Perspectives on Management Capacity Building* (Albany, NY: State University of New York Press, 1986), pp. 49-65.

“The Maturing of American Federalism,” in Aaron Wildavsky and Robert Golembiewski, eds., *The Costs of Federalism* (New Brunswick, NJ: Transaction Press, 1984), pp. 73-88.

“The Uncertain Brides: Regulatory Reform in Reagan's New Federalism,” in Stephen L. Schechter, ed., *The Publius Annual Review of American Federalism: 1981* (Washington, D.C.: University Press of America, 1983): 19-34.

“Regulating the Cities,” *Publius* 11 (Spring 1981): 111-25.

“The Fourth Face of Federalism,” *Public Administration Review* 41 (May/June 1981): 366-71.

- reprinted in Laurence J. O'Toole, ed., *American Intergovernmental Relations* (Washington, D.C.: Congressional Quarterly Press, 1985), pp. 231-40.
- reprinted in Deil Wright and Harvey White, eds., *Federalism and Intergovernmental Relations*, vol. 5, *Public Administration Review Classics* (Washington, American Society for Public Administration, 1984), pp. 290-301.

“Can the Cities Be Trusted? The Community Development Experience,” *Political Science Quarterly* 94 (Fall 1979): 437-51.

- reprinted in James E. Anderson, ed., *Cases in Public Policy* (New York: Holt, Rinehart and Winston, 1981), pp. 193-208.

## **OTHER ARTICLES:**

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“Potomac Chronicles,” bi-monthly column in *Governing* magazine, 1998 - present.

“Freezing and Thawing the Debate on Talent,” *PA Times* 3:1 (Winter 2017), pp. 6+.

“Public Service,” in Stephen L. Schechter, *American Governance*, 5 vols. (Detroit: Macmillan, Gale/Cengage, 2016).

“James W. Fesler,” in *Encyclopedia of Public Administration and Public Policy*, 3<sup>rd</sup> edition (2015).

“Scott Walker’s Real Legacy,” *The Washington Monthly* (June/July/August 2015).

“The Politics of Government Incompetence—Ten Truths for the Next President,” *The Washington Monthly*, (January/February 2015).

“The Reluctant Executive,” *Government Executive*, vol. 46 (May/June 2014).

“Heading for Disaster,” *Government Executive*, vol. 41 (February 2009).

“The States and Homeland Security: Building the Missing Link,” The Century Foundation Papers on the Role of the States in Homeland Security (June 2003).

“The Gateway to E-Government,” General Services Administration, *Office of Intergovernmental Services Newsletter* (Issue 10, July 2001)

“Putting Performance Management to Work in the Federal Government,” in Mark A. Abramson, ed., *Memos to the President: Management Advice from the Nation’s Top Public Administrators* (Washington: PricewaterhouseCoopers Endowment for the Business of Government, 2001), pp. 68-72.

“The Gateway to E-government,” *Office of Intergovernmental Solutions Newsletter* (General Services Administration, March 2001).

“What’s Next: The World and the Country Are Changing, and the Federal Government Had Better Figure Out How to Catch Up,” *Government Executive*, vol. 33 (January 2001), pp. 21-26.

“The Age of Community,” *Wisconsin Academy Review*, vol. 46 (Winter 1999-2000), pp. 14-15.

“Relentless Reinvention,” *Government Executive*, vol. 32 (January 2000), pp. 25-27.

“Reinvention REGO,” *The Business of Government* (Fall 1999), pp. 19-20.

“GPRA: The Year Ahead,” *The Public Manager*, vol. 28 (Fall 1999), p. 21.

“Clueless in the Capital: Reporters Get the Right Story Wrong, and Academics Tune Out,” *Washington Monthly*, vol. 31 (July/August 1999), pp. 18-24.

“The Future of Public Administration,” *Journal of Public Affairs Education*, vol. 5 (April 1999), pp. 127-33.

“In Pollution Research, Universities Can Bridge the Crucial Gap Between Science and Policy,” *Chronicle of Higher Education* (February 26, 1999), pp. B8-9.

“Environmental Policy: The Next Generation,” *Brookings Policy Brief*, no. 37 (October 1998).

“Pragmatic Devolution,” *Boston Review* 23 (April/May 1998), pp. 17-18.

“The Battle over Fixing the IRS,” *The Brookings Review*, vol. 16 (Winter 1998), pp. 2-3.

“Taxing Reforms: Assessing the Plans to Transform the IRS,” *Brookings Policy Brief*, No. 22 (August 1997).

“Cutting Government,” with John J. DiIulio, Jr., *Brookings Review*, vol. 13 (Fall 1995), pp. 40-43.

“The Office of Management and Budget” and “Lending Programs,” in *Encyclopedia of the U.S. Congress* (1994).

“Making Health Reform Work: The View from the States,” with John J. DiIulio, Jr. and Richard P. Nathan, *Brookings Review* 12 (Summer 1994), pp. 22-25.

#### **PROFESSIONAL ACTIVITIES:**

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- 2015-present National Council, American Society for Public Administration
- 2015 Program Chair, Network of Schools of Public Affairs and Administration, 2015 conference
- 2011 Program Chair, National Academy of Public Administration, fall meeting
- 2004-2005: Program Co-Chair, American Society for Public Administration 2005 Annual Meeting
- 1993-96: Member, Executive Council, National Association of Schools of Public Affairs and Administration
- 1993-94: Program Chair, 1994 Annual Meeting, National Association of Schools of Public Affairs and Administration
- 1993-94: Program Chair, 1994 National Association of Programs in Public Affairs and Administration Annual Conference
- 1992-93: Co-Chair, National Public Management Research Conference
- 1993: Member, Program Committee, 1993 Fall Meeting, National Academy of Public Administration
- 1990-92: Member, 1992 National Conference Program Committee, American Society for Public Administration
- 1990-93: Member, Committee on Publications, American Political Science Association; Chair, 1992- present

- 1986-93,98-: Member, Executive Committee, Organized Section on Public Administration, American Political Science Association
- 1989-90: Chair, Organized Section on Public Administration, American Political Science Association
- 1988-89: Annual Meeting Program Chair, Section on Public Administration, American Political Science Association
- 1988: Adjunct Faculty, Federal Executive Institute
- 1987-88: Member, Research Committee, National Association of Schools of Public Affairs and Administration

### **EDITORIAL BOARDS:**

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Series Editor, Public Affairs and Policy Administration, Congressional Quarterly Press

- 2010-present            *Journal of Public Affairs Education*
- 1999-present           *International Public Management Journal*
- 1993-present           *Administration and Society*
- 1990-1996,  
2000-2003               *Public Administration Review*
- 1989-2008              *Journal of Public Administration Research and Theory*
- 1987-91                 *American Review of Public Administration*
- 2002-2007              *Journal of Policy Analysis and Management*

### **CONGRESSIONAL TESTIMONY:**

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Testimony, Committee on Homeland Security and Governmental Affairs, United States Senate, June 15, 2016, on the high-risk list of the U.S. Government Accountability Office

Testimony, Committee on Veterans Affairs, United States Senate, September 16, 2015, on bills to improve the operation of the Department of Veterans Affairs

Testimony, Subcommittee on Federal Spending, Oversight, and Emergency Management, Committee on Homeland Security and Governmental Affairs, United States Senate, June 10, 2015, on reducing waste in federal spending

Testimony, Committee on the Budget, United States Senate, October 4, 2011, on proposals for a biennial budget

Testimony, Subcommittee on the Federal Workforce, Postal Service, and the District of Columbia, Committee on Oversight and Government Reform, United States House of Representatives, April 22, 2009, on the state of the federal workforce

Testimony, Subcommittee on Government Management, Organization, and Procurement, Committee on Oversight and Government Reform, United States House of Representatives, September 24, 2008, on ensuring an effective presidential transition

Testimony, Subcommittee on Federal Financial Management, Government Information, Federal Services, and International Security, Committee on Homeland Security and Governmental Affairs, United States Senate, July 24, 2008, on the challenges of management reform for the next administration

Testimony, Committee on Homeland Security and Governmental Affairs, United States Senate, June 8, 2006, on the reorganization of the Federal Emergency Management Agency

Testimony, Committee on Government Reform, United State House of Representatives, March 30, 2006, on information sharing and institutional awareness

Testimony, Subcommittee on Oversight of Government Management, Restructuring, and the District of Columbia, Committee on Governmental Affairs, United States Senate, May 4, 2000, on reinventing government

Testimony, Subcommittee on Energy and Power, Committee on Commerce, and Subcommittee on Energy and the Environment, Committee on Science, United States House of Representatives, July 13, 1999, on restructuring the U.S. Department of Energy

Testimony, Committee on Ways and Means, United States House of Representatives, September 16, 1997, on reforming the Internal Revenue Service

Testimony, Committee on Governmental Affairs, United States Senate, and Committee on Government Reform and Oversight, United States House of Representatives, March 6, 1996, on the Government Performance and Results Act

Testimony, Subcommittee on Government Management, Information, and Technology, Committee on Government Reform and Oversight, Committee on United States House of Representatives, June 20, 1995, on performance-based management

Testimony, Committee on Governmental Affairs, United States Senate, June 1, 1995, on consolidating government agency (statement submitted for the record)

Testimony, Committee on Governmental Affairs, United States Senate, May 11, 1995, on restructuring the federal government

Testimony, Subcommittee on Government Management, Information, and Technology, Committee on Government Reform and Oversight, Committee on United States House of Representatives, May 2, 1995, on the National Performance Review

Testimony, Committee on the Budget, United States Senate, March 7, 1995, on privatization and governance

Testimony, Subcommittee on Human Resources, Committee on Post Office and Civil Service, U.S. House of Representatives, December 5, 1989, on contracting out

Testimony, Subcommittee on Human Resources, Committee on Post Office and Civil Service, U.S. House of Representatives, June 13, 1989, on public perceptions of the civil service

### **ENDOWED LECTURES:**

---

John Gaus Lecture, American Political Science Association (2008)

Jerzy Hauptmann Distinguished Guest Lecture, Park University (2000)

University of Alabama Distinguished Lecture Series: Boyne Lectures in Public Administration (1999)

Goldman Memorial Lecture, New York City Bar Association (1998)

Daniel Halloran Memorial Lecture, Carroll College (1997)

11th High Table, Center for Public Administration and Policy, Virginia Tech (1997)

### **HONORS:**

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Fellow, National Academy of Public Administration

“The Transformation of Governance: Globalization, Devolution, and the Role of Government” (2000) selected in 2014 as one of the 75 most influential articles in *Public Administration Review* in the journal’s first 75 years

John Gaus Award of the American Political Science Association for a lifetime of exemplary scholarship in the joint tradition of political science and public administration (2008)

Warner W. Stockberger Achievement Award of the International Public Management Association for Human Resources for outstanding contributions in the field of public sector personnel management (2007)

Louis Brownlow Book Award of the National Academy of Public Administration for the best book published in public administration, for *System under Stress: Homeland Security and American Politics* (Washington: Congressional Quarterly Press, 2004, co-winner). Second edition, 2007.

Donald C. Stone Award of the American Society for Public Administration for significant contributions to the field of intergovernmental management (2005)

Louis Brownlow Book Award of the National Academy of Public Administration for the best book published in public administration, for *The Transformation of Governance: Public Administration for the 21<sup>st</sup> Century* (2003, co-winner)

Charles H. Levine Memorial Award of the American Society for Public Administration, in recognition of contributions to research, teaching, and outreach (1998)

University of Wisconsin-Madison Mid-Career Award (1998)

Marshall E. Dimock Award of the American Society for Public Administration, for the best lead article in *Public Administration Review*, Volume 50 (1990)

William Anderson Award of the American Political Science Association, for the best dissertation in American intergovernmental relations (1979)

Phi Beta Kappa (elected 1973)

Shareholder, Green Bay Packers

Revised March 2018